

## Strong start to FY27

BFSI - NBFCs ▶ Result Update ▶ July 13, 2026

CMP (Rs): 325 | TP (Rs): 370

LTF reported a strong start to FY27, with AUM reaching Rs1.3trn (+27% yoy), led by robust disbursements across product segments. Asset quality remains strong, with credit costs seeing a ~10bps sequential decline, driven by improved collections and AI-led initiatives like Cyclops and Nostradamus. The management remains confident of driving >20% AUM growth, maintaining NIM+fees at 10–10.5%, and progressively lowering credit costs to ~2–2.2% by FY27 exit. This should support a gradual improvement in RoA to ~2.8% in the near term and >3% over the medium term. While monitoring macro developments like US-Iran geopolitical tensions and monsoon concerns, LTF informed that its on-ground checks indicate that ~70% of the country is receiving normal rainfall, with acceptable reservoir levels. Further, continued strong growth in Gold Loans, Micro LAP, and Personal Loans is expected to support growth and margins, while CoF is anticipated to remain at 7.35–7.4%. Factoring in the recent performance and outlook, we adjust our estimates, resulting in a 1–4% increase in FY27–29E EPS. We maintain BUY and raise Jun-27E TP by ~6% to Rs370 (from Rs350), implying an FY28E PBV of 2.7x.

## Strong performance across parameters

LTF reported a strong quarter across key parameters. PAT of Rs9.2bn, came in above our and street estimates, mainly due to lower opex and credit costs. AUM growth remained robust, at 6.5%/27% qoq/yoy, respectively, led by healthy retail disbursements (~Rs239bn) across products. Reported margin (NIM+Fees) was stable at 10.47%, while the management indicated that NIM compression was mainly due to higher liquidity and a marginal increase in CoF. Opex-to-AUM improved slightly to 4.03%, while credit cost came in at 2.54%, declining by ~10bps qoq, mainly due to strengthened collections and AI-led tech deployment. Asset quality improved steadily, with GS3/NS3 at 2.86%/0.90% and healthy PCR of 69%. RoA/RoE for 1Q came in at 2.48%/12.71%, respectively.

## Expect growth momentum to continue

LTF indicated its ground-level monitoring of the monsoon indicates acceptable reservoir levels and resilient rural demand, while it remains a bit cautious in select segments of MSME due to the ongoing US-Iran conflict. It remains confident of delivering on its Lakshya 2031 targets, while it expects credit costs to decline to ~2–2.2% by 4QFY27, supported by Cyclops-led underwriting and a continued focus on prime customers. With regard to fee income (insurance cross-sell), LTF expects the regulator and companies to arrive at a mutual solution, and it is diversifying the source. It expects strong growth in urban segments, including gold loans (adding ~500 more branches in FY27) and personal loans, with further momentum anticipated from upcoming festive demand. While ongoing investments in distribution and AI technology may keep near-term costs elevated, improving credit costs and operating leverage should drive RoA to ~2.8% by FY27 exit.

## We tweak our estimates; reiterate BUY

To reflect the 1Q performance and developments, we marginally adjust our estimates, resulting in FY27–29E EPS increasing by 1–4%. We reiterate BUY and raise Jun-27E TP by ~6% to Rs370, implying FY28E PBV of 2.7x.

## L&amp;T Finance: Financial Snapshot (Consolidated)

| Y/E Mar (Rs mn)      | FY25   | FY26   | FY27E  | FY28E  | FY29E  |
|----------------------|--------|--------|--------|--------|--------|
| Net profits          | 26,434 | 29,829 | 39,782 | 51,536 | 66,426 |
| AUM growth (%)       | 14.3   | 24.5   | 23.0   | 21.4   | 21.0   |
| NII growth (%)       | 15.0   | 14.2   | 22.5   | 20.9   | 20.4   |
| NIMs (%)             | 10.8   | 10.2   | 10.0   | 10.0   | 10.0   |
| PPOP growth (%)      | 15.3   | 13.2   | 25.6   | 25.6   | 24.3   |
| Adj. EPS (Rs)        | 10.7   | 11.9   | 16.0   | 20.7   | 26.6   |
| Adj. EPS growth (%)  | 15.0   | 11.4   | 34.2   | 29.4   | 28.8   |
| Adj. BV (INR)        | 102.5  | 111.7  | 123.7  | 139.2  | 159.2  |
| Adj. BVPS growth (%) | 8.8    | 9.0    | 10.7   | 12.5   | 14.3   |
| RoA (%)              | 2.4    | 2.3    | 2.6    | 2.8    | 3.0    |
| RoE (%)              | 10.9   | 11.1   | 13.6   | 15.7   | 17.8   |
| P/E (x)              | 30.4   | 27.3   | 20.3   | 15.7   | 12.2   |
| P/ABV (x)            | 3.2    | 2.9    | 2.6    | 2.3    | 2.0    |

Source: Company, Emkay Research

|                       |        |
|-----------------------|--------|
| Target Price – 12M    | Jun-27 |
| Change in TP (%)      | 5.7    |
| Current Reco.         | BUY    |
| Previous Reco.        | BUY    |
| Upside/(Downside) (%) | 13.8   |

| Stock Data              | LTF IN   |
|-------------------------|----------|
| 52-week High (Rs)       | 339      |
| 52-week Low (Rs)        | 194      |
| Shares outstanding (mn) | 2,505.7  |
| Market-cap (Rs bn)      | 814      |
| Market-cap (USD mn)     | 8,508    |
| Net-debt, FY27E (Rs mn) | NA       |
| ADTV-3M (mn shares)     | 7.0      |
| ADTV-3M (Rs mn)         | 1,798.9  |
| ADTV-3M (USD mn)        | 18.8     |
| Free float (%)          | 32.2     |
| Nifty-50                | 24,211.0 |
| INR/USD                 | 95.6     |

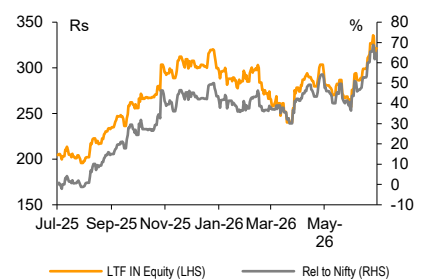
## Shareholding, Jun-26

|               |          |
|---------------|----------|
| Promoters (%) | 66.0     |
| FPIs/MFs (%)  | 7.7/14.9 |

## Price Performance

| (%)           | 1M   | 3M   | 12M  |
|---------------|------|------|------|
| Absolute      | 17.7 | 18.5 | 58.7 |
| Rel. to Nifty | 14.8 | 16.7 | 64.9 |

## 1-Year share price trend (Rs)



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## Exhibit 1: LTF 1QFY27 results – Actual vs estimates

| (Rs mn)                |           |           |           |           |           | Change |        | Emkay Estimates |           |           |           |
|------------------------|-----------|-----------|-----------|-----------|-----------|--------|--------|-----------------|-----------|-----------|-----------|
| Results Update         | 1QFY26    | 2QFY26    | 3QFY26    | 4QFY26    | 1QFY27    | qoq    | yoy    | 1QFY27          | Variation | Consensus | Variation |
| NII                    | 22,788    | 24,031    | 25,371    | 26,770    | 29,248    | 9.3%   | 28.4%  | 28,235          | 3.6%      |           |           |
| Net Income             | 26,239    | 27,015    | 28,785    | 30,241    | 32,732    | 8.2%   | 24.7%  | 32,004          | 2.3%      | 32,092    | 2.0%      |
| Opex                   | 10,486    | 10,680    | 11,466    | 12,207    | 13,207    | 8.2%   | 25.9%  | 12,802          | 3.2%      | 13,085    | 0.9%      |
| PPOP                   | 15,753    | 16,335    | 17,319    | 18,034    | 19,525    | 8.3%   | 23.9%  | 19,202          | 1.7%      | 19,007    | 2.7%      |
| Provision              | 6,320     | 6,446     | 7,397     | 7,295     | 7,163     | -1.8%  | 13.3%  | 7,684           | -6.8%     | 7,385     | -3.0%     |
| PBT                    | 9,432     | 9,889     | 9,922     | 10,739    | 12,363    | 15.1%  | 31.1%  | 11,517          | 7.3%      | 11,622    | 6.4%      |
| PAT                    | 7,008     | 7,349     | 7,380     | 8,092     | 9,160     | 13.2%  | 30.7%  | 8,557           | 7.0%      | 8,718     | 5.1%      |
| AUM                    | 1,023,140 | 1,070,960 | 1,142,850 | 1,217,290 | 1,296,340 | 6.5%   | 26.7%  | 1,295,500       | 0.1%      |           |           |
| Disbursement           | 175,220   | 188,970   | 227,010   | 241,080   | 238,530   | -1.1%  | 36.1%  | 238,000         | 0.2%      |           |           |
| Retail AUM             | 998,160   | 1,046,070 | 1,119,900 | 1,195,090 | 1,275,360 | 6.7%   | 27.8%  | 1,274,500       | 0.1%      |           |           |
| Retail Disbursement    | 175,220   | 188,840   | 227,010   | 241,080   | 238,530   | -1.1%  | 36.1%  | 238,000         | 0.2%      |           |           |
| Credit Cost (calc)     | 2.53%     | 2.46%     | 2.67%     | 2.47%     | 2.28%     | -19bps | -25bps | 2.4%            | -17bps    |           |           |
| Credit Cost (reported) | 2.23%     | 2.41%     | 2.83%     | 2.64%     | 2.54%     | -10bps | 31bps  |                 |           |           |           |
| GS3                    | 3.31%     | 3.29%     | 3.19%     | 2.88%     | 2.86%     | -2bps  | -45bps | 2.94%           | -8bps     |           |           |
| NS3                    | 0.99%     | 1.00%     | 0.92%     | 0.96%     | 0.90%     | -6bps  | -9bps  | 0.96%           | -6bps     |           |           |
| PCR                    |           |           |           |           |           |        |        |                 |           |           |           |

Source: Company, Emkay Research

## Exhibit 2: Change in estimates

| Y/E Mar (Rs mn)          | FY27E     |           |        | FY28E     |           |         | FY29E     |           |         |
|--------------------------|-----------|-----------|--------|-----------|-----------|---------|-----------|-----------|---------|
|                          | Earlier   | Revised   | Change | Earlier   | Revised   | Change  | Earlier   | Revised   | Change  |
| AUM                      | 1,458,329 | 1,496,958 | 2.6%   | 1,761,364 | 1,816,764 | 3.1%    | 2,130,221 | 2,199,129 | 3.2%    |
| Disbursement             | 993,609   | 1,032,239 | 3.9%   | 1,211,053 | 1,261,734 | 4.2%    | 1,478,206 | 1,527,023 | 3.3%    |
| Disbursement growth (%)  | 19.4      | 24.0      | 464bps | 21.9      | 22.2      | 35bps   | 22.1      | 21.0      | -103bps |
| AUM growth (%)           | 19.8      | 23.0      | 317bps | 20.8      | 21.4      | 58bps   | 20.9      | 21.0      | 10bps   |
| Networth                 | 309,595   | 309,856   | 0.1%   | 347,019   | 348,691   | 0.5%    | 395,401   | 398,694   | 0.8%    |
| Net interest income      | 120,134   | 121,254   | 0.9%   | 144,014   | 146,653   | 1.8%    | 174,885   | 176,568   | 1.0%    |
| Total Income             | 135,654   | 136,170   | 0.4%   | 163,304   | 165,578   | 1.4%    | 198,416   | 200,272   | 0.9%    |
| Operating expenses       | 51,954    | 51,457    | -1.0%  | 60,626    | 59,175    | -2.4%   | 70,411    | 68,052    | -3.4%   |
| PPOP                     | 83,701    | 84,713    | 1.2%   | 102,679   | 106,403   | 3.6%    | 128,005   | 132,220   | 3.3%    |
| Provision                | 30,625    | 31,170    | 1.8%   | 35,849    | 37,041    | 3.3%    | 41,511    | 42,817    | 3.1%    |
| PAT                      | 39,435    | 39,782    | 0.9%   | 49,654    | 51,536    | 3.8%    | 64,264    | 66,426    | 3.4%    |
| EPS (Rs)                 | 15.8      | 16.0      | 0.9%   | 19.9      | 20.7      | 3.8%    | 25.8      | 26.6      | 3.4%    |
| BV (Rs)                  | 123.6     | 123.7     | 0.1%   | 138.6     | 139.2     | 0.5%    | 157.9     | 159.2     | 0.8%    |
| NIM (%)                  | 8.98      | 8.93      | -5bps  | 8.95      | 8.85      | -9bps   | 8.99      | 8.79      | -19bps  |
| NIMs + fees (%)          | 10.14     | 10.03     | -11bps | 10.14     | 9.99      | -15bps  | 10.20     | 9.97      | -22bps  |
| Cost-to-income ratio (%) | 38.30     | 37.79     | -51bps | 37.12     | 35.74     | -139bps | 35.49     | 33.98     | -151bps |
| Opex-to-AUM              | 3.88      | 3.79      | -9bps  | 3.77      | 3.57      | -19bps  | 3.62      | 3.39      | -23bps  |
| Credit costs (%)         | 2.29      | 2.30      | 1bps   | 2.23      | 2.24      | 1bps    | 2.13      | 2.13      | 0bps    |
| RoA (%)                  | 2.56      | 2.55      | -1bps  | 2.74      | 2.78      | 4bps    | 3.00      | 3.01      | 2bps    |
| RoE (%)                  | 13.46     | 13.58     | 11bps  | 15.20     | 15.73     | 53bps   | 17.38     | 17.84     | 46bps   |

Source: Company, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarqueresolutions)

## Exhibit 3: Valuation matrix

|        |             |        |                 | P/ABV (x) |       |       | PER (x) |       |       | RoA (%) |       |       | RoE (%) |       |       | Book Value (Rs/sh) |       |       | Adj EPS (Rs) |       |       |
|--------|-------------|--------|-----------------|-----------|-------|-------|---------|-------|-------|---------|-------|-------|---------|-------|-------|--------------------|-------|-------|--------------|-------|-------|
|        | CMP/TP (Rs) | Upside | Mkt Cap (Rs bn) | FY27E     | FY28E | FY29E | FY27E   | FY28E | FY29E | FY27E   | FY28E | FY29E | FY27E   | FY28E | FY29E | FY27E              | FY28E | FY29E | FY27E        | FY28E | FY29E |
| At CMP | 324.7       | 14.0%  | 813.6           | 2.6       | 2.3   | 2.0   | 20.3    | 15.7  | 12.2  | 2.6     | 2.8   | 3.0   | 13.6    | 15.7  | 17.8  | 124                | 139   | 159   | 16.0         | 20.7  | 26.6  |
| At TP  | 370.0       |        |                 | 3.0       | 2.7   | 2.3   | 23.1    | 17.9  | 13.9  | 2.6     | 2.8   | 3.0   | 13.6    | 15.7  | 17.8  | 124                | 139   | 159   | 16.0         | 20.7  | 26.6  |

Source: Company, Emkay Research

## Exhibit 4: Quarterly earnings snapshot

| Particulars (Rs mn)              | 1QFY26        | 2QFY26        | 3QFY26        | 4QFY26        | 1QFY27        | yoy chg      | qoq chg      |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| Income from Operations           | 39,145        | 40,374        | 42,401        | 44,240        | 48,949        | 25.0%        | 10.6%        |
| Interest Expenses                | 16,357        | 16,343        | 17,030        | 17,470        | 19,701        | 20.4%        | 12.8%        |
| <b>Net Interest Income</b>       | <b>22,788</b> | <b>24,031</b> | <b>25,371</b> | <b>26,770</b> | <b>29,248</b> | <b>28.4%</b> | <b>9.3%</b>  |
| Other Income                     | 3,451         | 2,984         | 3,414         | 3,471         | 3,484         | 1.0%         | 0.4%         |
| <b>Total Income</b>              | <b>26,239</b> | <b>27,015</b> | <b>28,785</b> | <b>30,241</b> | <b>32,732</b> | <b>24.7%</b> | <b>8.2%</b>  |
| Operating Expenses               | 10,486        | 10,680        | 11,466        | 12,207        | 13,207        | 25.9%        | 8.2%         |
| <b>PPOP</b>                      | <b>15,753</b> | <b>16,335</b> | <b>17,319</b> | <b>18,034</b> | <b>19,525</b> | <b>23.9%</b> | <b>8.3%</b>  |
| Provisions                       | 6,320         | 6,446         | 7,397         | 7,295         | 7,163         | 13.3%        | -1.8%        |
| Credit Costs                     | 2.5%          | 2.5%          | 2.7%          | 2.5%          | 2.3%          | -25bps       | -19bps       |
| <b>PBT</b>                       | <b>9,432</b>  | <b>9,889</b>  | <b>9,922</b>  | <b>10,739</b> | <b>12,363</b> | <b>31.1%</b> | <b>15.1%</b> |
| Tax                              | 2,424         | 2,540         | 2,542         | 2,648         | 3,203         | 32.1%        | 21.0%        |
| Tax Rate (%)                     | 25.7%         | 25.7%         | 25.6%         | 24.7%         | 25.9%         |              |              |
| <b>Profit after Tax</b>          | <b>7,008</b>  | <b>7,349</b>  | <b>7,380</b>  | <b>8,092</b>  | <b>9,160</b>  | <b>30.7%</b> | <b>13.2%</b> |
| <b>PAT Adjusted for One-offs</b> | <b>7,008</b>  | <b>7,349</b>  | <b>7,380</b>  | <b>8,092</b>  | <b>9,160</b>  | <b>30.7%</b> | <b>13.2%</b> |
| AUM                              | 1,023,140     | 1,070,960     | 1,142,850     | 1,217,290     | 1,296,340     | 26.7%        | 6.5%         |
| Disbursement                     | 175,220       | 188,970       | 227,010       | 241,080       | 238,530       | 36.1%        | -1.1%        |
| Networth                         | 255,855       | 263,580       | 270,960       | 279,835       | 288,995       | 13.0%        | 3.3%         |
| Credit cost                      | 2.53%         | 2.46%         | 2.67%         | 2.47%         | 2.28%         | -25bps       | -19bps       |
| GS3                              | 3.31%         | 3.29%         | 3.19%         | 2.88%         | 2.86%         | -45bps       | -2bps        |
| NS3                              | 0.99%         | 1.00%         | 0.92%         | 0.96%         | 0.90%         | -9bps        | -6bps        |
| PCR                              | 70.8%         | 70.3%         | 71.9%         | 67.3%         | 69.3%         | -152bps      | 200bps       |

Source: Company, Emkay Research

## Exhibit 5: AUM and disbursement trends

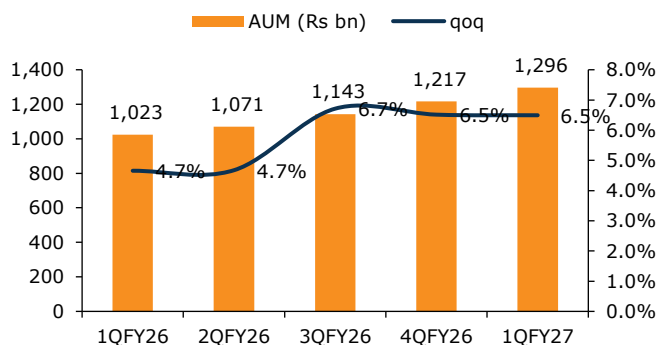
| (Rs bn)             | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 | 4QFY26 | 1QFY27 |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| AUM                 | 887    | 930    | 951    | 978    | 1,023  | 1,071  | 1,143  | 1,217  | 1,296  |
| qoq                 | 4%     | 5%     | 2%     | 3%     | 5%     | 5%     | 7%     | 7%     | 6%     |
| Retail AUM          | 844    | 890    | 922    | 952    | 998    | 1,046  | 1,120  | 1,195  | 1,275  |
| qoq                 | 6%     | 5%     | 4%     | 3%     | 5%     | 5%     | 7%     | 7%     | 7%     |
|                     | 1QFY25 | 2QFY25 | 3QFY25 | 4QFY25 | 1QFY26 | 2QFY26 | 3QFY26 | 4QFY26 | 1QFY27 |
| Disbursement        | 150    | 152    | 152    | 149    | 175    | 189    | 227    | 241    | 239    |
| qoq                 | -2.3%  | 1.0%   | 0.3%   | -1.9%  | 17.5%  | 7.8%   | 20.1%  | 6.2%   | -1.1%  |
| Retail Disbursement | 148    | 151    | 152    | 149    | 175    | 189    | 227    | 241    | 239    |
| qoq                 | -1.4%  | 1.7%   | 0.8%   | -2.0%  | 17.6%  | 7.8%   | 20.2%  | 6.2%   | -1.1%  |

Source: Company, Emkay Research

This report is intended for Team White Marque Solutions (team.emkay@whitemarquesolutions)

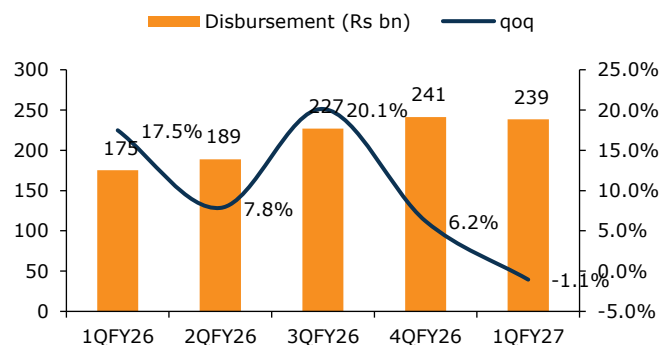
## Results in charts

**Exhibit 6: Strong AUM growth...**



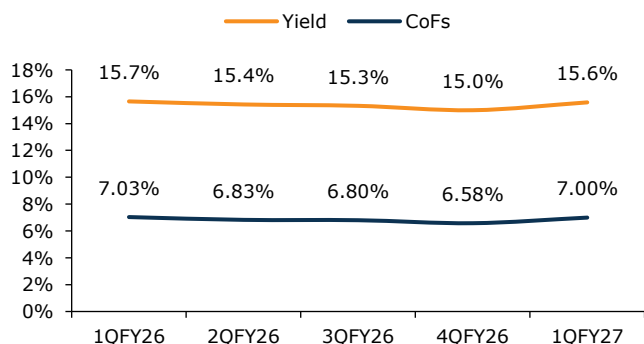
Source: Company, Emkay Research

**Exhibit 7: ...led by strong disbursement across product segments**



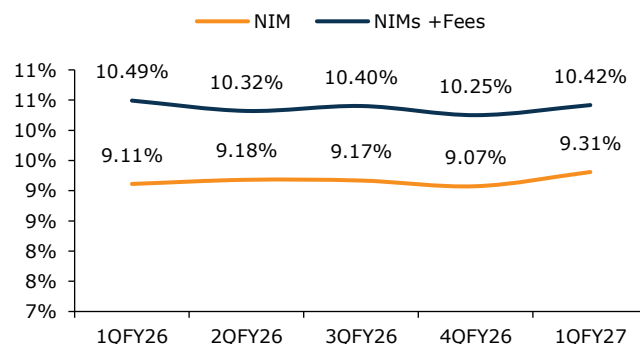
Source: Company, Emkay Research

**Exhibit 8: Reported yields and CoFs are broadly stable qoq**



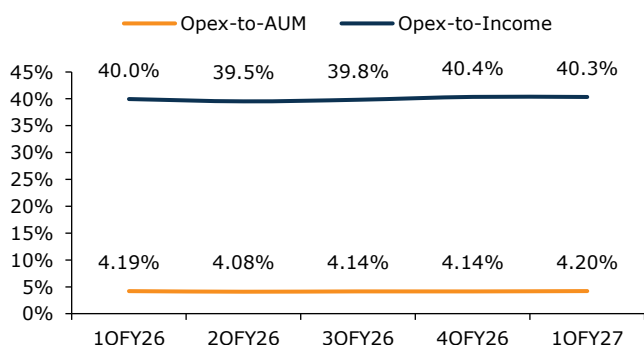
Source: Company, Emkay Research

**Exhibit 9: Reported NIM saw compression of ~24bps qoq, while NIMs+Fees remained flat qoq**



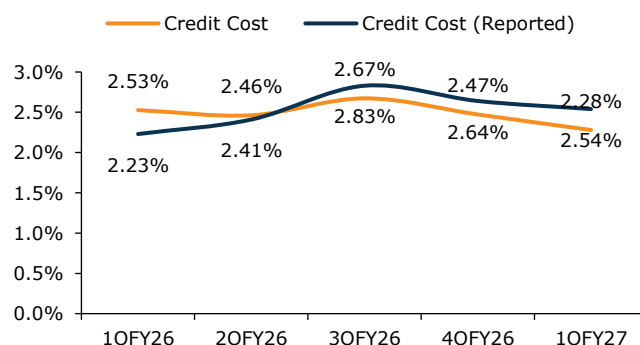
Source: Company, Emkay Research

**Exhibit 10: Opex remained range-bound**



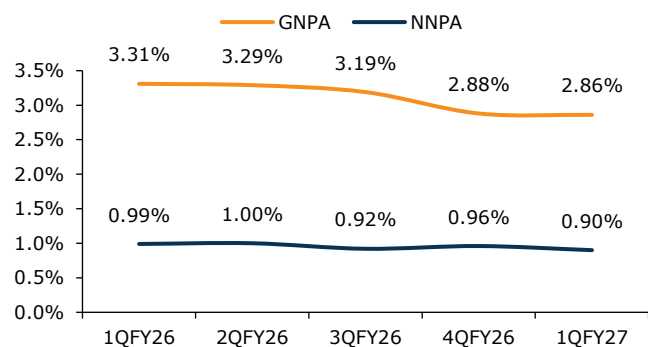
Source: Company, Emkay Research

**Exhibit 11: Credit cost improved sequentially, led by improving collection efficiency**

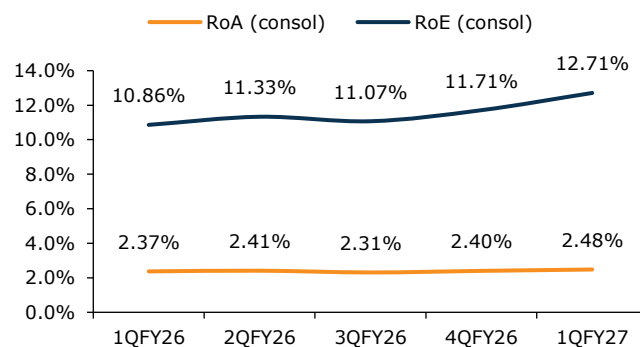


Source: Company, Emkay Research

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**Exhibit 12: Broadly stable asset quality**

Source: Company, Emkay Research

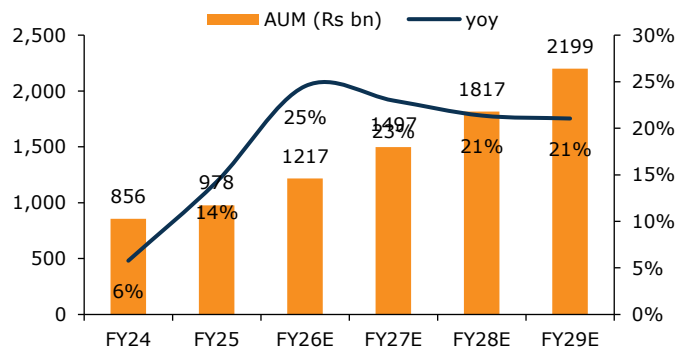
**Exhibit 13: RoA/RoE expansion led by lower credit cost**

Source: Company, Emkay Research

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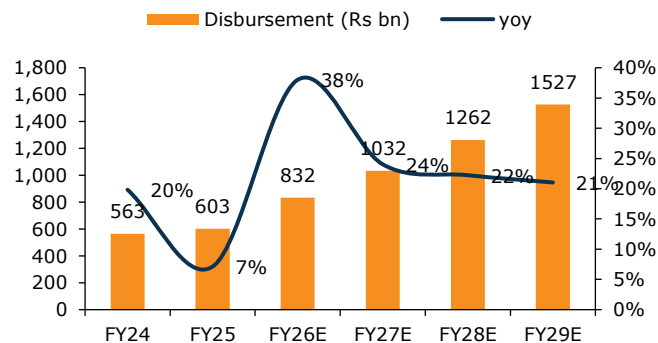
## Story in charts

**Exhibit 14: AUM growth led by strong disbursements**



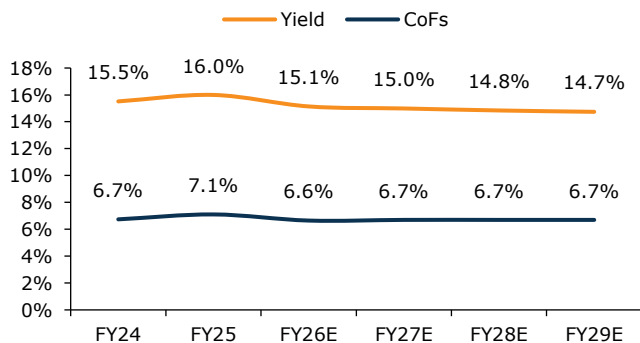
Source: Company, Emkay Research

**Exhibit 15: Strong disbursement across retail product segments**



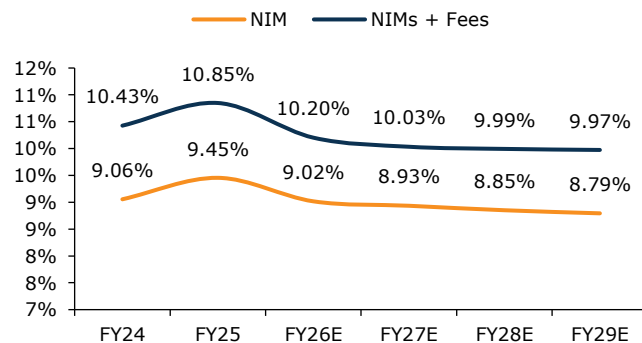
Source: Company, Emkay Research

**Exhibit 16: Broadly stable CoFs and yields**



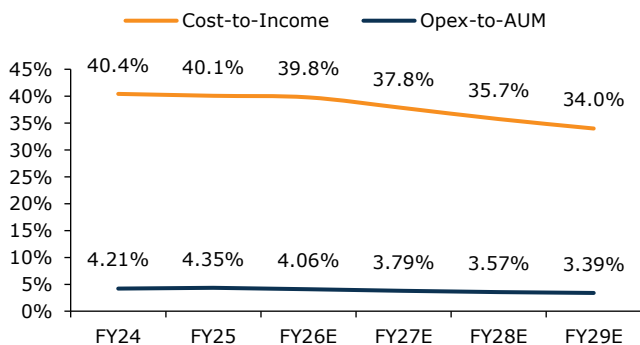
Source: Company, Emkay Research

**Exhibit 17: Margin to remain within the guided range of 10-10.5%**



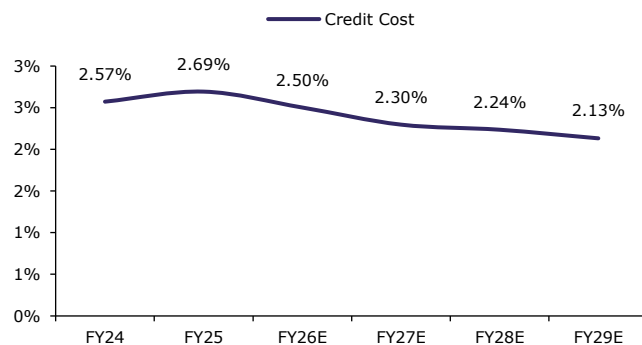
Source: Company, Emkay Research

**Exhibit 18: Opex to moderate as efficiency improves**



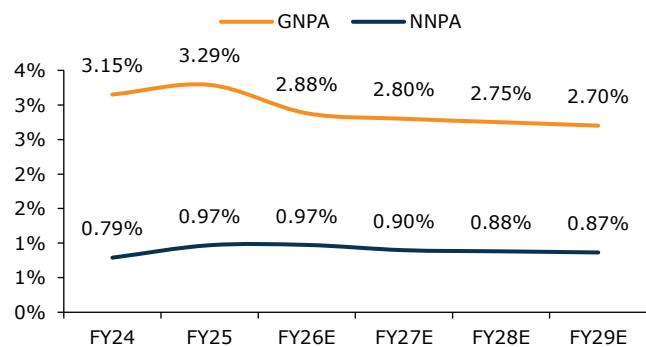
Source: Company, Emkay Research

**Exhibit 19: Credit cost to improve on account of improved underwriting and Cyclops implementation across products**

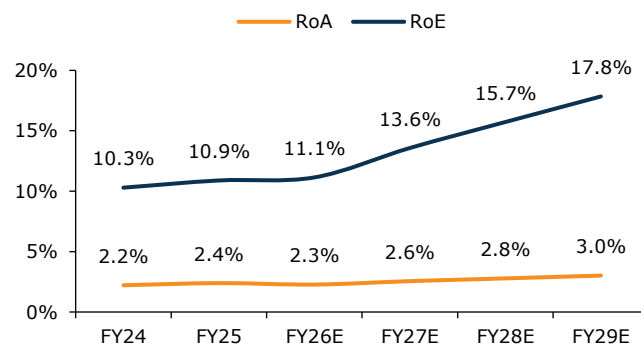


Source: Company, Emkay Research

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**Exhibit 20: Asset quality to be stable**

Source: Company, Emkay Research

**Exhibit 21: Profitability improvement led by improving margins and moderating credit cost and opex**

Source: Company, Emkay Research

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## Earnings call highlights

- L&T Finance opened FY27 on a strong note, with the consolidated book reaching Rs1.29trn (+27% yoy), supported by resilient domestic demand and a healthy uptick in consumer credit. The management emphasized a transition from institutional transformation toward sustained delivery under the Lakshya 2031 framework.
- Profitability reached record levels, recording the highest-ever quarterly consolidated PAT at ~Rs9bn (+29% yoy). The strong bottom-line was driven by robust disbursements, yield management, and lower credit costs, resulting in an RoA of 2.48% (+11bps yoy) and an RoE of 12.71% (+185bps yoy).
- Disbursement growth was broad-based and strong, with 1Q retail disbursements hitting Rs238.5bn (+36% yoy). Growth was led by personal loans (+126% yoy), two-wheeler finance (+41% yoy), SME finance (+23% yoy), and rural business finance (+24% yoy).
- The retail franchise continues its steady scale-up, with the retail book growing to Rs1.27trn (+28% yoy). The management strategically chose prudence over aggressive expansion, intentionally letting go of Rs10-12bn in potential disbursements to strictly protect asset quality.
- Margins were stable and within guidance, with NIM+fees maintained at 10.47%. While reported NIM compressed by 24bps to 8.54% due to higher borrowing costs and elevated surplus liquidity buffers, this was entirely offset by the income generated from deploying such surplus, which was booked under fee and other income.
- Credit costs continued to decline, moderating to 2.54% (–10bps sequentially). This improvement was driven by structural credit policy measures, AI-led portfolio management, and collections excellence.
- Microfinance and rural segments have normalized, with rural business finance collection efficiency restored to pre-crisis levels of 99.8%. To further shield the balance sheet, the company has initiated CGFMU coverage for ~35-40% of its current year microfinance disbursements, specifically targeting new geographies.
- Technology update: Project Cyclops continues to deliver strong underwriting outcomes, having underwritten a two-wheeler portfolio of over Rs120bn that consistently outperforms industry risk benchmarks. Cyclops is also active in farm, personal loan, and SME segments, and is slated for rollout in rural business finance and mortgages within FY27.
- AI-led transformation is scaling meaningfully, moving from pilot phases to measurable P&L impacts. Key initiatives include Project Nostradamus for real-time portfolio intelligence (live in two-wheelers and personal loans), Project Helios (an underwriting co-pilot that processed roughly 39,000 files), Project Canyon (an AI-powered LOS for gold loans), and Project Hercules (a cross-sell platform targeted for 3QFY27).
- The gold loan business emerged as a key growth driver, exhibiting a sharp scale-up to a book size of Rs38.3bn (+182% yoy). The branch network has expanded to 343 branches, and the company plans to aggressively deploy 500 new branches over FY27.
- Operating expenses include strategic tech investments, such as migrating workloads to an in-house private cloud, which is projected to be 70% cheaper than public hyperscalers over a 5-year period.
- The launch of the payments business marks a strategic pivot into 'agentic commerce' aimed at diversifying fee income. It will be a calibrated build-out over the next 2-4 years, initially focused on removing the internal opex drag of servicing existing customers without resorting to high cash-burn acquisition strategies.
- The wholesale/ARC book is standard and resolving, with the current standard book standing at ~Rs20bn. The management expects resolutions over the next 2-3 years and reiterated that any excess realizations will be used to build macro-prudential provisions rather than flowing into the P&L.
- The management remains watchful of macro risks, actively monitoring delayed monsoons, El Niño impacts, and geopolitical tensions. However, on-ground travel and

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sufficient reservoir levels suggest a normal economic trajectory and robust rural demand, with no immediate pockets of stress visible.

- The management addressed concerns regarding regulatory changes to insurance commissions, viewing it as a broader industry-wide issue rather than an isolated risk and expecting a balanced resolution among stakeholders. To mitigate potential headwinds and diversify fee income, the company has proactively factored this into its strategic plans, primarily through the launch and build-out of its payments business to generate alternate fee streams over the next 2-3 years.

■ **Guidance**

- AUM CAGR of >20% over the Lakshya 2031 timeframe.
- NIM + fees maintained in the 10–10.5% corridor.
- Credit cost to decline to ~2–2.2% by 4QFY27.
- RoA of ~2.8% by 4QFY27 exit, and 3.0–3.2% over the long term.
- Cost of funds (WAC) expected to rise marginally by ~4–5bps to 7.35–7.40% for FY27 due to volatile systemic liquidity.

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L&T Finance: Consolidated Financials and Valuations

| Profit & Loss              |         |         |         |         |         |
|----------------------------|---------|---------|---------|---------|---------|
| Y/E Mar (Rs mn)            | FY25    | FY26    | FY27E   | FY28E   | FY29E   |
| Interest Income            | 146,633 | 166,160 | 203,440 | 245,886 | 295,981 |
| Interest Expense           | 59,968  | 67,201  | 82,186  | 99,233  | 119,414 |
| Net interest income        | 86,665  | 98,959  | 121,254 | 146,653 | 176,568 |
| NII growth (%)             | 15.0    | 14.2    | 22.5    | 20.9    | 20.4    |
| Non interest income        | 12,777  | 13,010  | 14,916  | 18,925  | 23,704  |
| Total income               | 99,442  | 111,970 | 136,170 | 165,578 | 200,272 |
| Operating expenses         | 39,846  | 44,529  | 51,457  | 59,175  | 68,052  |
| PPOP                       | 59,597  | 67,440  | 84,713  | 106,403 | 132,220 |
| PPOP growth (%)            | 15.3    | 13.2    | 25.6    | 25.6    | 24.3    |
| Provisions & contingencies | 24,684  | 27,459  | 31,170  | 37,041  | 42,817  |
| PBT                        | 34,913  | 39,982  | 53,543  | 69,362  | 89,403  |
| Extraordinary items        | 0       | 0       | 0       | 0       | 0       |
| Tax expense                | 8,478   | 10,153  | 13,761  | 17,826  | 22,977  |
| Minority interest          | 245     | 0       | 245     | 245     | 245     |
| Income from JV/Associates  | 0       | 0       | 0       | 0       | 0       |
| Reported PAT               | 26,434  | 29,829  | 39,782  | 51,536  | 66,426  |
| PAT growth (%)             | 14.1    | 12.8    | 33.4    | 29.5    | 28.9    |
| Adjusted PAT               | 26,434  | 29,829  | 39,782  | 51,536  | 66,426  |
| Diluted EPS (Rs)           | 10.7    | 11.9    | 16.0    | 20.7    | 26.6    |
| Diluted EPS growth (%)     | 15.0    | 11.4    | 34.2    | 29.4    | 28.8    |
| DPS (Rs)                   | 2.8     | 2.8     | 4.0     | 5.2     | 6.7     |
| Dividend payout (%)        | 25.7    | 23.1    | 25.0    | 25.0    | 25.0    |
| Effective tax rate (%)     | 24.3    | 25.4    | 25.7    | 25.7    | 25.7    |
| Net interest margins (%)   | 10.8    | 10.2    | 10.0    | 10.0    | 10.0    |
| Cost-income ratio (%)      | 40.1    | 39.8    | 37.8    | 35.7    | 34.0    |
| PAT/PPOP (%)               | 44.8    | 44.2    | 47.2    | 48.7    | 50.4    |
| Shares outstanding (mn)    | 2,494.9 | 2,504.4 | 2,504.4 | 2,504.4 | 2,504.4 |

Source: Company, Emkay Research

| Balance Sheet              |           |           |           |           |           |
|----------------------------|-----------|-----------|-----------|-----------|-----------|
| Y/E Mar (Rs mn)            | FY25      | FY26      | FY27E     | FY28E     | FY29E     |
| Share capital              | 24,949    | 25,044    | 25,044    | 25,044    | 25,044    |
| Reserves & surplus         | 230,692   | 254,791   | 284,812   | 323,647   | 373,650   |
| Net worth                  | 255,641   | 279,835   | 309,856   | 348,691   | 398,694   |
| Borrowings                 | 922,469   | 1,098,880 | 1,354,747 | 1,607,836 | 1,957,225 |
| Other liabilities & prov.  | 26,655    | 43,843    | 47,924    | 52,691    | 57,935    |
| Total liabilities & equity | 1,204,764 | 1,422,558 | 1,712,527 | 2,009,218 | 2,413,854 |
| Net loans                  | 937,731   | 1,178,210 | 1,446,829 | 1,756,539 | 2,126,972 |
| Investments                | 118,760   | 105,638   | 121,927   | 80,392    | 97,861    |
| Cash, other balances       | 108,329   | 79,590    | 81,308    | 102,973   | 109,715   |
| Interest earning assets    | 1,164,820 | 1,363,439 | 1,650,065 | 1,939,904 | 2,334,548 |
| Fixed assets               | 6,726     | 12,187    | 15,234    | 19,042    | 23,803    |
| Other assets               | 32,549    | 46,427    | 47,228    | 50,272    | 55,503    |
| Total assets               | 1,204,094 | 1,422,053 | 1,712,527 | 2,009,218 | 2,413,854 |
| BVPS (Rs)                  | 102.5     | 111.7     | 123.7     | 139.2     | 159.2     |
| Adj. BVPS (INR)            | 102.5     | 111.7     | 123.7     | 139.2     | 159.2     |
| Gross loans                | 977,620   | 1,217,290 | 1,496,958 | 1,816,764 | 2,199,129 |
| Total AUM                  | 977,620   | 1,217,290 | 1,496,958 | 1,816,764 | 2,199,129 |
| On balance sheet           | -         | -         | -         | -         | -         |
| Off balance sheet          | -         | -         | -         | -         | -         |
| Disbursements              | 603,050   | 832,270   | 1,032,239 | 1,261,734 | 1,527,023 |
| Disbursements growth (%)   | 7.1       | 38.0      | 24.0      | 22.2      | 21.0      |
| Loan growth (%)            | 15.3      | 25.6      | 22.8      | 21.4      | 21.1      |
| AUM growth (%)             | 14.3      | 24.5      | 23.0      | 21.4      | 21.0      |
| Borrowings growth (%)      | 20.5      | 19.1      | 23.3      | 18.7      | 21.7      |
| Book value growth (%)      | 8.8       | 9.0       | 10.7      | 12.5      | 14.3      |

Source: Company, Emkay Research

| Asset quality and other metrics |        |        |        |        |        |
|---------------------------------|--------|--------|--------|--------|--------|
| Y/E Mar (Rs mn)                 | FY25   | FY26   | FY27E  | FY28E  | FY29E  |
| Asset quality                   |        |        |        |        |        |
| GNPL - Stage 3                  | 32,180 | 35,110 | 41,915 | 49,961 | 59,376 |
| NNPL - Stage 3                  | 9,290  | 11,480 | 12,994 | 15,488 | 18,407 |
| GNPL ratio - Stage 3 (%)        | 3.3    | 2.9    | 2.8    | 2.8    | 2.7    |
| NNPL ratio - Stage 3 (%)        | 1.0    | 1.0    | 0.9    | 0.9    | 0.9    |
| ECL coverage - Stage 3 (%)      | 71.1   | 67.3   | 69.0   | 69.0   | 69.0   |
| ECL coverage - 1 & 2 (%)        | 1.8    | 1.5    | 1.5    | 1.5    | 1.5    |
| Gross slippage - Stage 3        | -      | -      | -      | -      | -      |
| Gross slippage ratio (%)        | -      | -      | -      | -      | -      |
| Write-off ratio (%)             | 0.3    | 0.6    | 1.0    | 1.0    | 1.0    |
| Total credit costs (%)          | 2.7    | 2.5    | 2.3    | 2.2    | 2.1    |
| NNPA to networth (%)            | 3.6    | 4.1    | 4.2    | 4.4    | 4.6    |
| Capital adequacy                |        |        |        |        |        |
| Total CAR (%)                   | 21.1   | 18.9   | 17.4   | 16.7   | 16.0   |
| Tier-1 (%)                      | 19.6   | 18.1   | 16.7   | 16.0   | 15.2   |
| Miscellaneous                   |        |        |        |        |        |
| Total income growth (%)         | 14.6   | 12.6   | 21.6   | 21.6   | 21.0   |
| Opex growth (%)                 | 13.6   | 11.8   | 15.6   | 15.0   | 15.0   |
| PPOP margin (%)                 | 6.5    | 6.1    | 6.2    | 6.4    | 6.6    |
| Credit costs-to-PPOP (%)        | 41.4   | 40.7   | 36.8   | 34.8   | 32.4   |
| Loan-to-Assets (%)              | 77.9   | 82.9   | 84.5   | 87.4   | 88.1   |
| Yield on loans (%)              | 16.0   | 15.1   | 15.0   | 14.8   | 14.7   |
| Cost of funds (%)               | 7.1    | 6.6    | 6.7    | 6.7    | 6.7    |
| Spread (%)                      | 8.9    | 8.5    | 8.3    | 8.1    | 8.0    |

Source: Company, Emkay Research

| Valuations and key Ratios |      |      |       |       |       |
|---------------------------|------|------|-------|-------|-------|
| Y/E Mar                   | FY25 | FY26 | FY27E | FY28E | FY29E |
| P/E (x)                   | 30.4 | 27.3 | 20.3  | 15.7  | 12.2  |
| P/B (x)                   | 3.2  | 2.9  | 2.6   | 2.3   | 2.0   |
| P/ABV (x)                 | 3.2  | 2.9  | 2.6   | 2.3   | 2.0   |
| P/PPOP (x)                | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Dividend yield (%)        | 0.8  | 0.8  | 1.2   | 1.6   | 2.0   |
| Dupont-RoE split (%)      |      |      |       |       |       |
| NII/avg AUM               | 9.5  | 9.0  | 8.9   | 8.9   | 8.8   |
| Other income              | 1.4  | 1.2  | 1.1   | 1.1   | 1.2   |
| Securitization income     | -    | -    | -     | -     | -     |
| Opex                      | 1.9  | 1.8  | 1.7   | 1.6   | 1.5   |
| Employee expense          | 2.4  | 2.3  | 2.1   | 2.0   | 1.9   |
| PPOP                      | 6.5  | 6.1  | 6.2   | 6.4   | 6.6   |
| Provisions                | 2.7  | 2.5  | 2.3   | 2.2   | 2.1   |
| Tax expense               | 0.9  | 0.9  | 1.0   | 1.1   | 1.1   |
| RoAUM (%)                 | 2.9  | 2.7  | 2.9   | 3.1   | 3.3   |
| Leverage ratio (x)        | 3.7  | 4.1  | 4.6   | 5.0   | 5.4   |
| RoE (%)                   | 10.9 | 11.1 | 13.6  | 15.7  | 17.8  |

| Quarterly data |        |        |        |        |        |
|----------------|--------|--------|--------|--------|--------|
| Rs mn, Y/E Mar | Q1FY26 | Q2FY26 | Q3FY26 | Q4FY26 | Q1FY27 |
| NII            | 22,788 | 24,031 | 25,371 | 26,770 | 29,248 |
| NIM (%)        | 10.5   | 10.3   | 10.4   | 10.3   | 10.4   |
| PPOP           | 15,753 | 16,335 | 17,319 | 18,034 | 19,525 |
| PAT            | 7,008  | 7,349  | 7,380  | 8,092  | 9,160  |
| EPS (Rs)       | 2.81   | 2.95   | 2.96   | 3.23   | 3.66   |

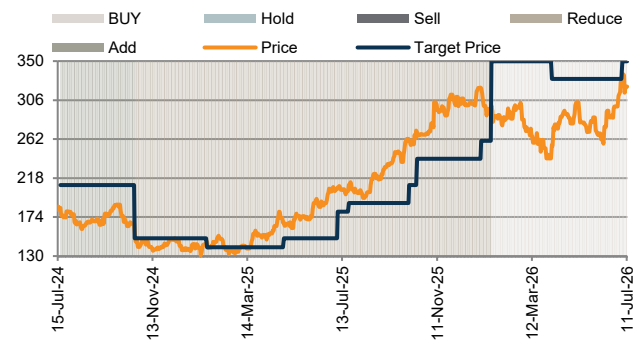
Source: Company, Emkay Research

## RECOMMENDATION HISTORY - DETAILS

| Date      | Closing Price (Rs) | TP (Rs) | Rating | Analyst       |
|-----------|--------------------|---------|--------|---------------|
| 05-Jul-26 | 327                | 350     | Buy    | Avinash Singh |
| 27-Apr-26 | 288                | 330     | Buy    | Avinash Singh |
| 06-Apr-26 | 255                | 330     | Buy    | Avinash Singh |
| 17-Mar-26 | 263                | 350     | Buy    | Avinash Singh |
| 19-Jan-26 | 300                | 350     | Buy    | Avinash Singh |
| 06-Jan-26 | 319                | 260     | Reduce | Avinash Singh |
| 07-Nov-25 | 304                | 240     | Reduce | Avinash Singh |
| 16-Oct-25 | 269                | 240     | Reduce | Avinash Singh |
| 06-Oct-25 | 260                | 210     | Reduce | Avinash Singh |
| 21-Jul-25 | 211                | 190     | Reduce | Avinash Singh |
| 07-Jul-25 | 208                | 180     | Reduce | Avinash Singh |
| 20-Jun-25 | 190                | 150     | Reduce | Avinash Singh |
| 05-Jun-25 | 183                | 150     | Reduce | Avinash Singh |
| 29-Apr-25 | 168                | 150     | Reduce | Avinash Singh |
| 10-Apr-25 | 153                | 140     | Reduce | Avinash Singh |
| 03-Apr-25 | 154                | 140     | Reduce | Avinash Singh |
| 27-Feb-25 | 139                | 140     | Reduce | Avinash Singh |
| 21-Jan-25 | 146                | 140     | Reduce | Avinash Singh |
| 06-Jan-25 | 138                | 150     | Reduce | Avinash Singh |
| 30-Dec-24 | 136                | 150     | Reduce | Avinash Singh |

Source: Company, Emkay Research

## RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

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